# **UNIPETROL 2Q 2009 CONSOLIDATED UNAUDITED** FINANCIAL RESULTS (IFRS)



**Krzysztof Urbanowicz** 

**Chairman and CEO** 

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Vice-Chairman and CFO

August 31, 2009



## **AGENDA**

### **Macro and highlights**

**Financial results** 

**Segments** 

**Update on initiatives for 2009** 

**Supporting slides** 

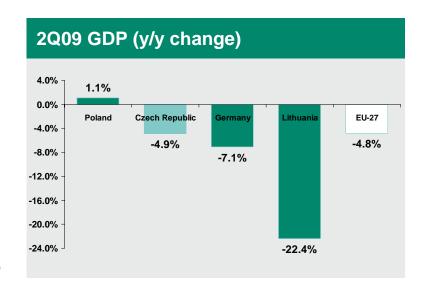


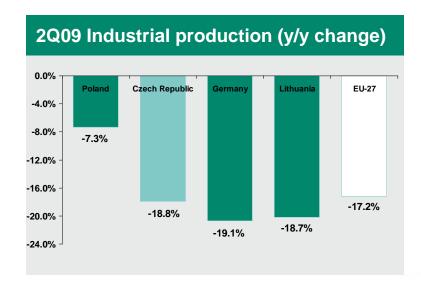
### **ENVIRONMENT AROUND US**

### Financial crisis taking its toll on global basis

### Evidence of the crisis in global as well as regional oil & gas companies

- A significant drop in various macro indicators, plummeting industrial production (-17.2% y/y for 2Q09 in EU-27), GDP falling (-4.8% y/y for 2Q09 in EU-27).
- An unprecedented market environment has taken its toll on every company in the market (global or regional).
- Global leading oil & gas companies showed a significant decline in net income for 2Q09.
- Regional competition shows similar development of net income in 2Q09.





## **2Q09 EXTERNAL ENVIRONMENT HIGHLIGHTS**

### Petchem showed better dynamics than the refining segment

### **External environment**

- The crude oil price continued its recovery, however comparing y/y data the crude oil price declined -51% y/y from USD 121.9 in 2Q08 to USD 59.4 in 2Q09
- The Brent-Ural differential narrowed down even further, in USD down 74% y/y from USD 4.4 to USD 0.9 for 2Q09
- Refining margins further under pressure due to continuing lower demand for fuels and underutilised capacities on the market, down -81% y/y from USD 6.8 in 2Q08 to USD 1.3 in 2Q09
- Olefin prices moderately increasing from 1Q09 resulted in an improved petrochemical olefin margin from EUR 146 for 1Q09 to EUR 183 for 2Q09. Some short-term hick-ups were visible towards the end of the period as naphtha quotations jumped over the EUR 400/t level, putting cost-side pressure on margins
- Supply tightening throughout Europe, with some production cutbacks and plant upsets affecting the supply situation on the market; however increasing feedstock costs dented the petrochemical polyolefin margin, which went down -12% q/q from EUR 276 for 1Q09 to EUR 242 for 2Q09

### **EXTERNAL ENVIRONMENT**

### Refining under pressure with ongoing depressed B-U differential

	2Q08	1Q09	2Q09	Q/Q	Y/Y	1H08	1H09	1H/1H
	1	2	3	4=3/2	5=3/1	6	7	8=7/6
Brent crude oil (USD/bbl)	121.9	44.8	59.4	+32%	-51%	109.7	52.1	-52%
Ural crude oil (USD/bbl)	117.5	43.6	58.5	+34%	-50%	105.4	51.0	-52%
Brent-Ural differential (USD/bbl) 1) (CZK/bbl)	<b>4.4</b> 70	<b>1.2</b> 25	<b>0.9</b>	<b>-23%</b> -28%	<b>-79%</b> -74%	<b>3.7</b> 60	<b>1.1</b> 22	<b>-71%</b> -64%
Unipetrol model refining margin (USD/bbl) <sup>2)</sup> (CZK/bbl)	<b>6.8</b> 108	<b>4.2</b> 89	1.3	<b>-70%</b> -72%	<b>-81%</b> -77%	<b>5.7</b> 93	<b>2.8</b> 57	<b>-52%</b> -39%
Unipetrol model petrochemical olefin margin (EUR/t) <sup>3)</sup> (CZK/t)	<b>252</b> 6,252	<b>146</b> 4,032	<b>183</b> 4,892	<b>+25%</b> +21%	<b>-27%</b> -22%	<b>276</b> 6,959	<b>165</b> 4,462	<b>-40%</b> -36%
Unipetrol model petrochemical polyolefin margin (EUR/t) 4) (CZK/t)	<b>242</b> 6,007	<b>276</b> 7,618	<b>242</b> 6,462	<b>-12%</b> -15%	<b>0%</b> +8%	<b>260</b> 6,576	<b>259</b> 7,040	<b>-1%</b> +7%
CZK/EUR 5)	24.82	27.58	26.67	-3%	+7%	25.19	27.13	+8%
CZK/USD 5)	15.88	21.15	19.57	-7%	+23%	16.47	20.36	+24%
USD/EUR 5)	1.56	1.30	1.36	+4%	-13%	1.53	1.33	-13%

<sup>1)</sup> Spread fwd Brent Dtd v Ural Rdam = Med Strip - Ural Rdam (Ural CIF Rotterdam)

<sup>2)</sup> Unipetrol model refining margin = revenues from products sold (97% Products = Gasoline 17%, Petchem feedstock 20%, JET 2%, Diesel 40%, Sulphur Fuel Oils 9%, LPG 3%, Sulphur 1%, Other feedstock 5%) minus costs (100% input = Brent Dated); product prices according to quotations.

<sup>3)</sup> Unipetrol model petrochemical olefin margin = revenues from products sold (100% Products = 40% Ethylene + 20% Propylene + 20% Benzene + 20% Naphtha) minus costs (100% Naphtha); product prices according to quotations.

<sup>4)</sup> Unipetrol model petrochemical polyolefin margin = revenues from products sold (100% Products = 60% HDPE + 40% Polypropylene) minus costs (100% input = 60% Ethylene + 40% Propylene); product prices according to quotations.

Quarterly average foreign exchange rates: the Czech National Bank.

## **UNIPETROL'S 2Q09 OPERATING HIGHLIGHTS**

One-off effects contributing to a weak but slowly stabilising market

### **Operations**

- Operating result (EBIT) down to CZK -271m and net result CZK -359m for 2Q09
- Lower volume of processed crude oil, down -28% y/y due to an approximately two-month maintenance shutdown and weaker demand for fuels
- A regular maintenance shutdown of the Kralupy refinery (mid-April to end of May), which led among other things to completion of FCC unit upgrade (increase of LPG/propylene production)
- Prolonged part of maintenance shutdown of Kralupy refinery (end of May to mid-June) with negative impact on EBIT of CZK 77m and 14-day steam cracker shutdown in June with a negative impact on EBIT of CZK 55m
- Closure of oxo-alcohol production completed in May, with a CZK 33m combined impairment and liquidation charge in 2Q09
- Lower demand for petrochemicals, down -16% y/y for 2Q09, with only ammonia and polypropylene faring better, up +36% y/y and +7% y/y for 2Q09 respectively



### **OUTSIDE UNIPETROL GROUP SALES VOLUMES**

Refinery and petrochemical products under pressure, retail fared well

	2Q08	1Q09	2Q09	Q/Q	Y/Y	1H08	1H09	1H/1H
kt	1	2	3	4=3/2	5=3/1	6	7	8=7/6
Fuels and other refinery products	718	689	592	-14%	-18%	1,362	1,282	-6%
Petrochemicals	517	443	437	-1%	-16%	1,005	880	-12%
Retail distribution	129	109	128	+17%	-1%	243	237	-2%

- Markedly weaker diesel as well as petrol sales during 2Q09 were the main factors behind the 18% y/y wholesale decline in 2Q09
- Sales volumes in petrochemicals, although down 16% y/y, remained flat, -1% q/q in 2Q09, as the demand is stabilising on levels below the traditional ones. Depressed demand for polyolefins is improving step by step (from the trough in 3Q08), which is the main factor for q/q development
- Retail distribution shows a significant 17% q/q improvement in 2Q09 as the adverse effects of the economic slowdown were weaker and transit transport improved q/q. Although we have increased the number of our fuel filling stations by 2% y/y, from 330 at the end of 2Q08 to 335 at the end of 2Q09, sales volumes fell by 1% y/y in 2Q09

### **PRODUCTION**

### Production indicators affected by the planned two-month shutdown

	2Q08	1Q09	2Q09	Q/Q	Y/Y	1H08	1H09	1H/1H
	1	2	3	4=3/2	5=3/1	6	7	8=7/6
Crude oil throughput (kt)	1,179	1,018	848	-17%	-28%	2,206	1,866	-15%
Utilisation ratio (%)	86	74	62	-12pp	-24pp	80	68	-12pp
Light distillates 1) yield (%)	30	32	28	+ <i>4</i> pp	-2pp	30	30	Орр
Middle distillates <sup>2)</sup> yield (%)	47	43	47	+ <i>4</i> pp	0рр	45	45	0рр
Heavy distillates 3) yield (%)	10	8	11	+3pp	+1 <i>pp</i>	10	9	-1pp

- A decline of 28% y/y in crude oil throughput to 848 kt in 2Q09, mainly due to the planned maintenance shutdown (in 4 to 5 year cycles) of the Kralupy refinery (April to June)
- A sub-average utilisation ratio of 62% in 2Q09 related to the above shutdown
- Steady middle and slightly improved heavy distillates linked to a changed mix of production assets on stream during 2Q09



<sup>2)</sup> JET, diesel



<sup>3)</sup> Fuel oils, bitumen

## **AGENDA**

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### **KEY FINANCIAL DATA**

### Stabilisation of revenues with positive EBITDA

	2Q08	1Q09	2Q09	Q/Q	Y/Y	1H08	1H09	1H/1H
CZKm	1	2	3	4=3/2	5=3/1	6	7	8=7/6
Revenues	27,081	14,513	15,795	+9%	-42%	49,229	30,308	-38%
EBITDA	1,701	709	584	-18%	-66%	3,193	1,293	-60%
EBIT	838	-127	-271	n/a	n/a	1,491	-399 <sup>1)</sup>	n/a
Net result attributable to shareholders of the parent company	303	-185	-359	n/a	n/a	708	-544	n/a
EPS (CZK) <sup>2)</sup>	1.67	-1.02	-1.98	n/a	n/a	3.91	-3.00	n/a
EBITDA margin <sup>3)</sup>	6.3%	4.9%	3.7%	-1.2pp	-2.6pp	6.5%	4.3%	-2.2pp
EBIT margin <sup>4)</sup>	3.1%	-0.9%	-1.7%	-0.8pp	-4.8pp	3.0%	-1.3%	-4.3pp



<sup>1)</sup> Minor counting discrepancy between 1Q09, 2Q09 and 1H09 due to rounding issues

<sup>2)</sup> Earnings per share = net profit attributable to shareholders of the parent company / number of issued shares

<sup>3)</sup> EBITDA margin = Operating profit before amortisation / Revenues

<sup>4)</sup> EBIT margin = Operating profit / Revenues

### **DETAILED FINANCIAL DATA**

Positive Free Cash Flow, squeezed working capital, manageable indebtedness

	2Q08	1Q09	2Q09	Q/Q	Y/Y	1H08	1H09	1H/1H
CZKm	1	2	3	4=3/2	5=3/1	6	7	8=7/6
Operating cash flow (CF)	206	-846	1,457	n/a	607%	221	611	176%
Capital expenditure (CAPEX)	1,045	864	963	11%	-8%	2,100	1,827	-13%
Free cash flow (CF-CAPEX)	-839	-1,710	494	n/a	n/a	-1,879	-1,216	n/a
Net Working Capital 1)	6,735	3,979	3,675	-8%	-45%	6,735	3,675	-45%
Net finance costs	-461	-103	-172	67%	-63%	-604	-275	-55%
Gearing <sup>2)</sup>	6.0%	13.2%	13.8%	0.6pp	7.8pp	6.0%	13.8%	7.8pp
Net debt / EBITDA 3)	0.46	1.37	1.71	25%	272%	0.46	1.71	272%
ROACE 4)	1.6%	-0.2%	-0.5%	-0.3pp	-2.1pp	2.8%	-0.8%	3.6рр

- 1) At the end of the period
- 2) Gearing = net debt / equity, both at the end of period
- 3) Interest-bearing borrowings less cash / EBITDA (rolling over last four quarters)
- 4) Return on average capital employed = Operating profit after taxes in the period / average capital employed in the period



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### SEGMENT BREAKDOWN

### Strong retail, petchem reaching its trough, refining still in the red

	2Q08 <sup>1)</sup>	1Q09	2Q09	Q/Q	Y/Y	1H08 <sup>1)</sup>	1H09	1H/1H
CZKm	1	2	3	4=3/2	5=3/1	6	7	8=7/6
EBIT, of which	838	-127	-271	n/a	n/a	1,491	-399 <sup>2)</sup>	n/a
Refining	1,037	-329	-62	n/a	n/a	1,146	<b>-392</b> <sup>2)</sup>	n/a
Petrochemicals	-260	110	-457	n/a	n/a	130	-346 <sup>2)</sup>	n/a
Retail distribution	87	57	187	226%	114%	258	243 <sup>2)</sup>	-6%
Others, Non-attributable,     Eliminations	-25	35	61	74%	n/a	-43	96	-57%

#### REFINING

- Negative effect of the Kralupy refinery shutdown (April to June), and its prolongation (additional negative impact of CZK 77m)
- Adverse development of Unipetrol's refining margin
- Extremely low B-U differential
- Positive inventory effect and FX effect of CZK weakening

### **PETROCHEMICALS**

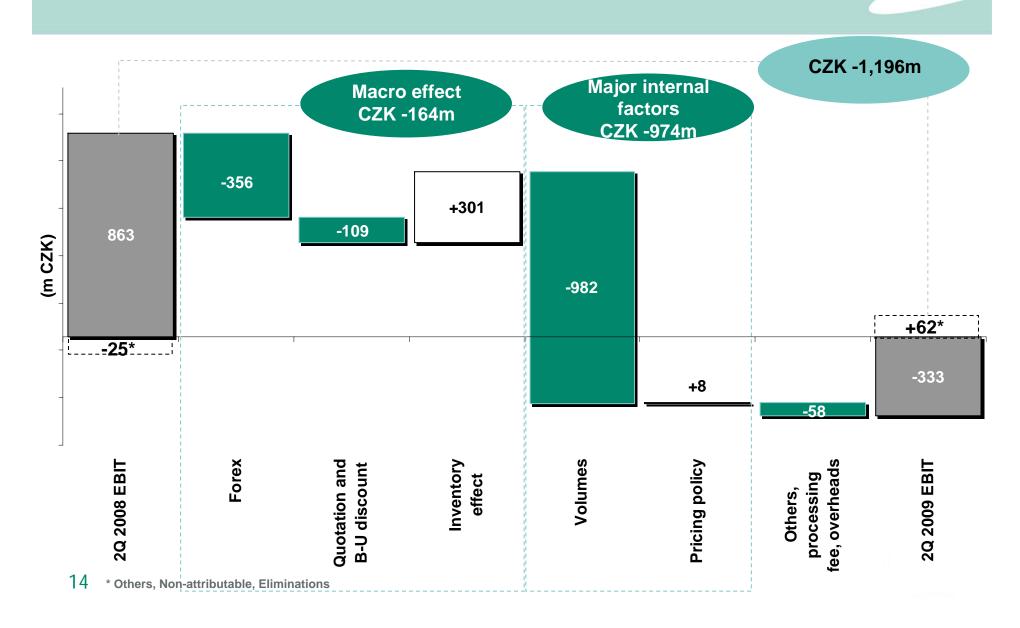
- Negative effect of the unplanned steam cracker 14-day shutdown (CZK -55m)
- Depressed demand started to stabilise towards the end of the period, while supply tightened throughout Europe
- First signs of fixed cost cuts
- Negative FX effect of USD/EUR strengthening

### **RETAIL DISTRIBUTION**

- Drop in transit transport is decelerating
- Unit margins continued their recovery with a subsequent stabilisation
- Successfully implemented a cost intervention project with a clear contribution

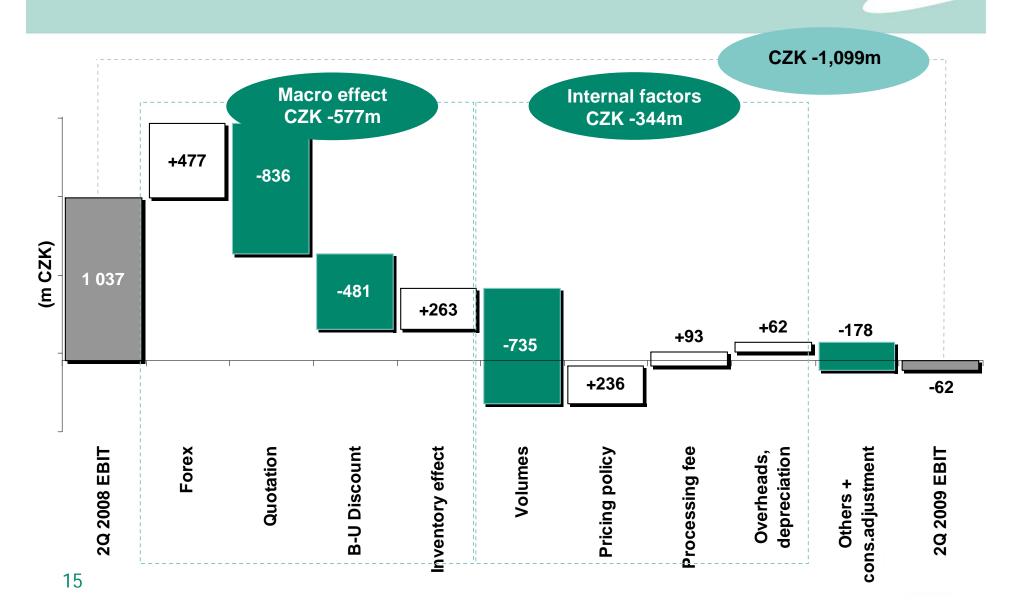
## **COMBINED EFFECTS ON EBIT**

Internal factors further escalated negative macro effects



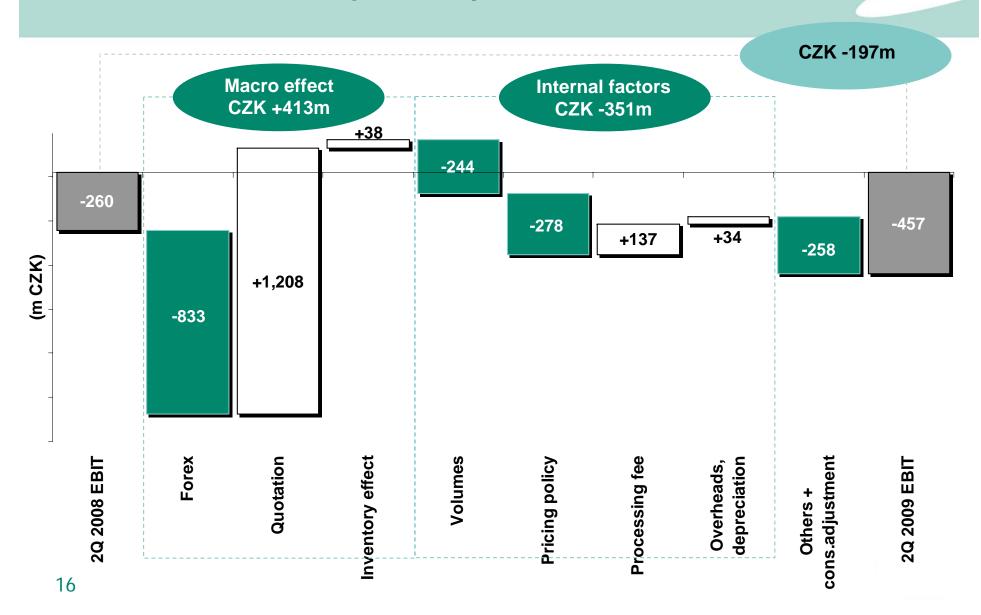
### **EBIT IN REFINING**

Negative result of macro as well as internal factors



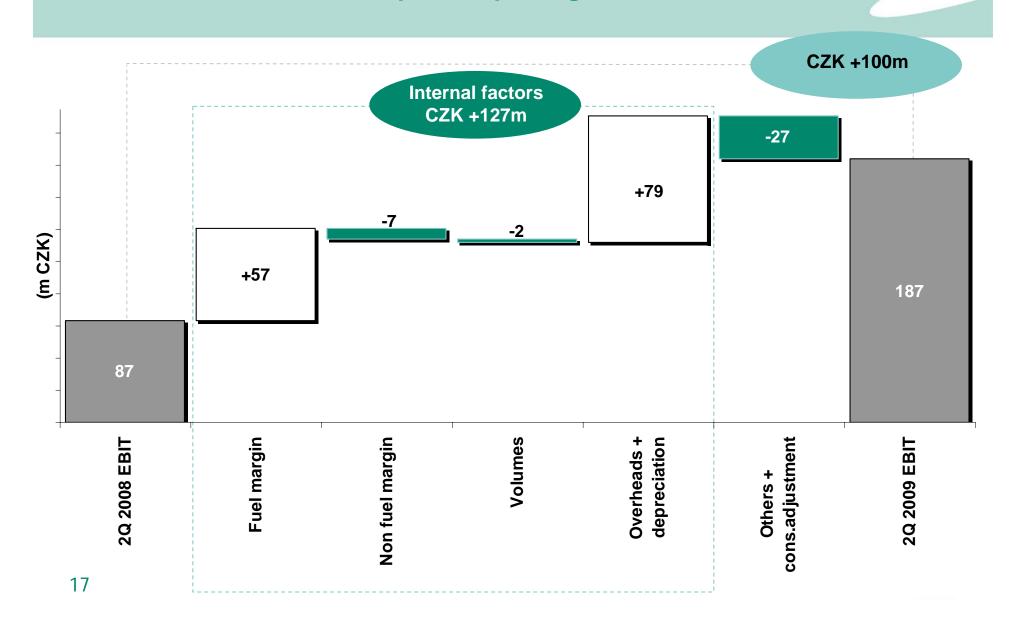
### **EBIT IN PETROCHEMICALS**

Positive macro effect wiped out by main internal factors and other items



## **EBIT IN RETAIL DISTRIBUTION**

Positive contribution of improved pricing and strict cost control



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## REMINDER OF OUR MAIN 2009 PLAN OBJECTIVES

Fixed cost reduction

Variable cost reduction

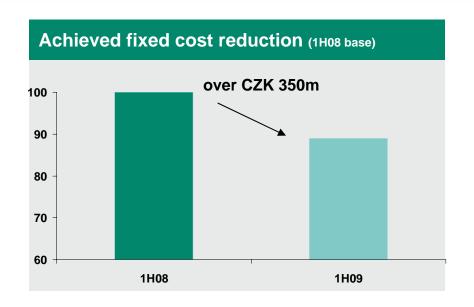
CAPEX reduction and cash optimisation

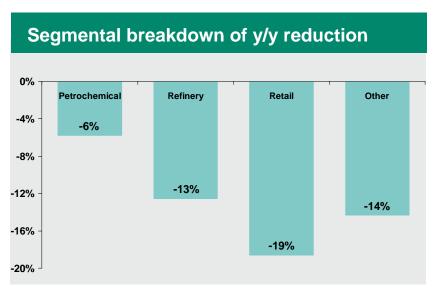
Asset optimisation



### **FIXED COST REDUCTION**

### Slightly ahead of our objectives





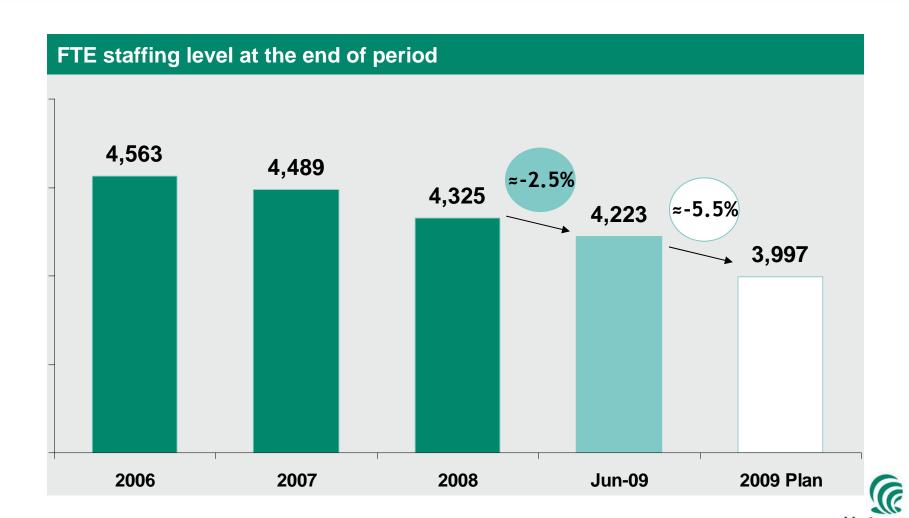
### MAIN CONTRIBUTIONS

- Staff costs, Promotion, Overhead material, Fuel and Travel costs
- Refining and Petrochemical segment accounts for 70% of cost reduction
- Cost reduction in all segments better than planned



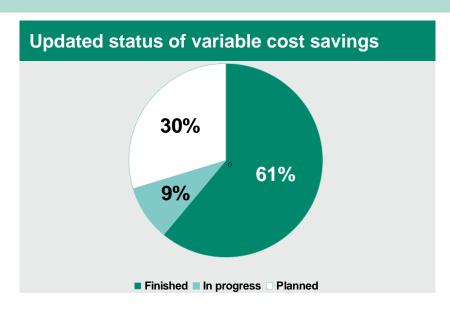
# HR RESTRUCTURING (net of outsourcing and sold companies)

Staff reduction is in line with our plan and our social responsibility



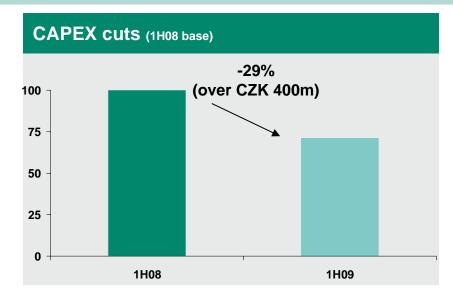
## **VARIABLE COST AND CAPEX REDUCTION**

### On track to reach our targets





- Estimated range of CZK 200m 300m full year impact
- Finished initiatives with biggest contribution: fossil fuels, logistics or feedstock for steam cracker
- In progress or planned initiatives with biggest contribution: wrapping, coal



### CAPEX DEVELOPMENT

- 1H09 CAPEX<sup>1)</sup> is tracking our 2009 plan and reaches 45% of our annual target
- 84% of CAPEX into ongoing projects, mainly development
- 16% of CAPEX into new projects, mainly refurbishment

### **ASSET OPTIMISATION**

Achievements and ongoing targets in progress

### **REVIEW OF CURRENT STATUS**

- Petrochemical
  - Closure of oxo-alcohol production during May 2009 completed
  - Decision on ammonia and urea production options in 4Q09
- Refining
  - Paramo restructuring under ongoing analysis
- Waste management
  - Celio divestment 2009/2010 on track with due diligence in progress



## **CALENDAR OF UPCOMING EVENTS**

### **IR** events

20 October 2009 3Q09 trading statement

13 November 2009 3Q09 consolidated results



## THANK YOU FOR YOUR ATTENTION



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### **CHANGE IN UNIPETROL'S MODEL MARGINS**

### New way of presenting refining and petrochemical margins

Starting in 2Q09, Unipetrol introduces a NEW way of presenting the model margins for Unipetrol Group so as to better reflect and reconcile Unipetrol's operating results in the refining and petrochemical segments

### **OLD model refining margin:**

• Model refining margin = revenues from products sold (95.5% Products = Premium Unleaded 23.4%, Regular Unleaded 15.5%, JET 8.3%, Diesel 33.3%, 1% Sulphur Fuel Oil 12.9%, Propane 1.5%, Butane 0.3%, Sulphur 0.4%) minus costs (100% input = Brent Dated)

### **NEW Unipetrol model refining margin:**

• Unipetrol model refining margin = revenues from products sold (97% Products = Petrol 17%, Petchem feedstock 20%, JET 2%, Diesel 40%, Sulphur Fuel Oils 9%, LPG 3%, Sulphur 1%, other feedstocks 5%) minus costs (100% input = Brent Dated)

### **OLD model petrochemical olefin margin:**

Model petrochemical olefin margin = revenues from products sold (100% Products = 33.3% Ethylene + 33.3% Propylene + 33.3% Benzene) minus costs (100% Naphtha)

### **NEW Unipetrol model petrochemical olefin margin:**

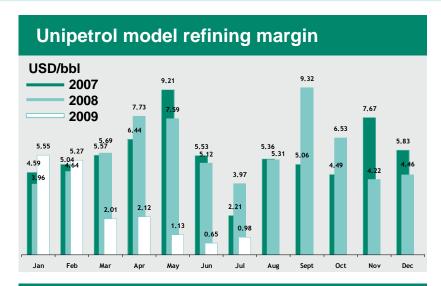
• Unipetrol model petrochemical olefin margin = revenues from products sold (100% Products = 40% Ethylene + 20% Propylene + 20% Benzene + 20% Naphtha) minus costs (100% Naphtha)

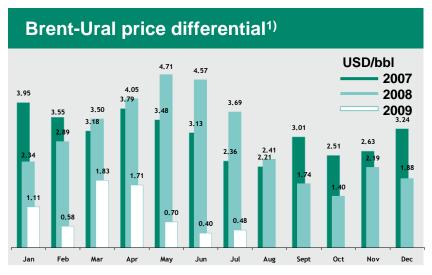
### **UNCHANGED** Unipetrol model petrochemical polyolefin margin:

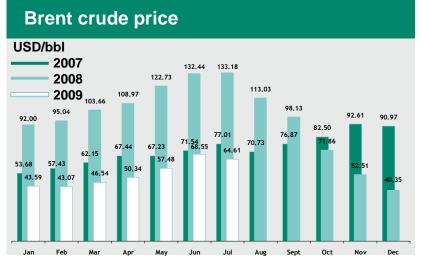
• Unipetrol model petrochemical polyolefin margin = revenues from products sold (100% Products = 60% HDPE + 40% Polypropylene) minus costs (100% input = 60% Ethylene + 40% Propylene)

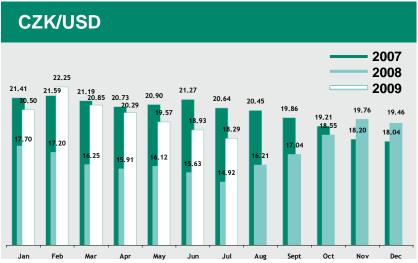
### **EXTERNAL ENVIRONMENT**

### Refining



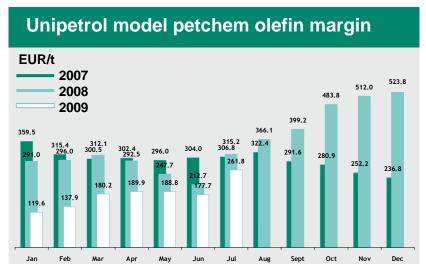


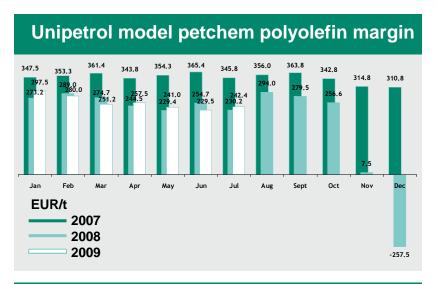


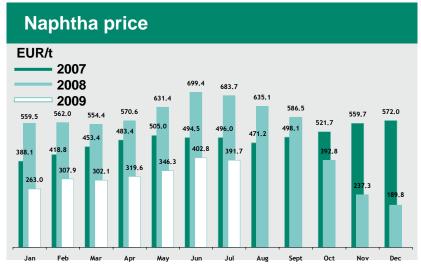


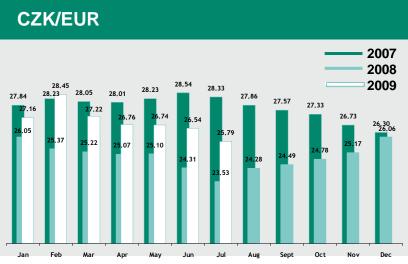
### **EXTERNAL ENVIRONMENT**

### **Petrochemicals**









# **OUTSIDE UNIPETROL GROUP SALES BREAKDOWN**

### **Refinery products**

	2Q08	1Q09	2Q09	Q/Q	Y/Y	1H08	1H09	1H/1H
kt	1	2	3	4=3/2	5=3/1	6	7	8=7/6
Fuels and other refinery products	718	689	592	-14%	-18%	1,362	1,282	-6%
Diesel	356	359	316	-12%	-11%	694	676	-3%
Petrol	176	171	133	-22%	-24%	325	304	-6%
JET	28	16	10	-40%	-66%	41	26	-38%
LPG	26	26	14	-47%	-47%	47	40	-14%
Fuel oils	38	61	18	-71%	-53%	113	79	-30%
Naphtha	0	1	2	103%	n/a	1	3	114%
Bitumen	81	29	65	124%	-19%	112	94	-16%
Lubes <sup>1)</sup>	10	8	10	25%	-5%	20	18	-10%
Rest of refinery products <sup>1)</sup>	3	17	25	46%	720%	9	42	373%
Retail distribution - Benzina	129	109	128	17%	-1%	243	237	-2%

## **OUTSIDE UNIPETROL GROUP SALES BREAKDOWN**

### **Petrochemicals**

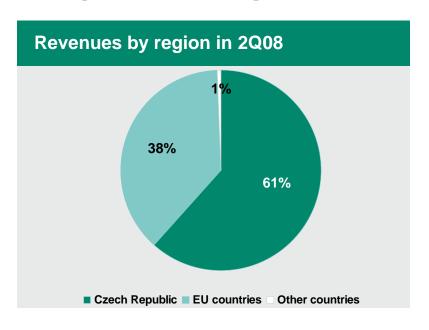
	2Q08	1Q09	2Q09	Q/Q	Y/Y	1H08	1H09	1H/1H
kt	1	2	3	5=3/2	6=3/1	7	8	9=8/7
Petrochemicals	517	443	437	-1%	-16%	1,005	880	-12%
Ethylene	28	23	20	-12%	-28%	50	44	-14%
Benzene	50	45	40	-12%	-21%	93	84	-9%
Propylene	8	8	5	-33%	-36%	13	13	-3%
Urea	41	48	36	-25%	-13%	93	84	-9%
Ammonia	45	51	61	19%	36%	97	112	15%
C4 fraction	46	38	29	-23%	-36%	90	68	-25%
Oxo-alcohols	15	11	6	-44%	-60%	29	17	-43%
Polyethylene (HDPE)	95	70	85	21%	-11%	168	155	-8%
Polypropylene	55	53	58	10%	7%	103	112	8%
Rest of petrochemical products	135	96	97	0%	-29%	268	193	-28%

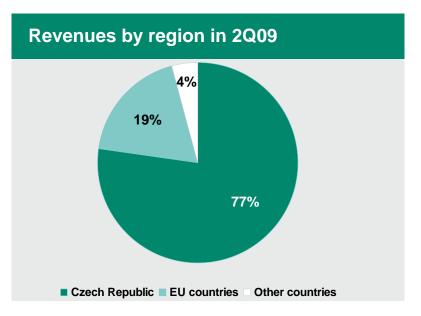


### **GEOGRAPHICAL SEGMENTS**

### Year-on-year comparison of 2Q revenues

### **Geographical segments**





 Share of revenues generated in the Czech Republic in 2Q09 increased significantly (+16pp), showing a robust customer base in our home territory and more volatile demand abroad



## **REVENUES AND EBITDA**

### By segments

	2Q08 <sup>1)</sup>	1Q09	2Q09	Q/Q	Y/Y	1H08 <sup>1)</sup>	1H09	1H/1H
bn CZK	1	2	3	5=3/2	6=3/1	7	8	9=8/7
Revenues, of which	27.1	14.5	15.8	-9%	-42%	49.2	30.3	-38%
Refining	20.8	10.8	11.2	4%	-46%	37.3	22.1	-41%
Petrochemicals	11.3	5.3	6.3	19%	-58%	19.7	11.6	-50%
Retail distribution	2.8	1.5	2.0	31%	-30%	5.1	3.5	-32%
<ul> <li>Others, Non-attributable, Eliminations</li> </ul>	-7.8	-3.1	-3.7	n/a	n/a	-12.9	-6.8	n/a
	2Q08 <sup>1)</sup>	1Q09	2Q09	Q/Q	Y/Y	1H08 <sup>1)</sup>	1H09	1H/1H
m CZK	<b>2Q08</b> <sup>1)</sup>	1Q09 2	<b>2Q09</b>	<b>Q/Q</b> 5=3/2	<b>Y/Y</b> 6=3/1	<b>1H08</b> <sup>1)</sup>	<b>1H09</b>	<b>1H/1H</b> 9=8/7
m CZK <b>EBITDA</b> , of which								
	1	2	3	5=3/2	6=3/1	7	8	9=8/7
EBITDA, of which	1,701	709	3 <b>584</b>	5=3/2 -18%	6=3/1	7 3,193	8 1,293 <sup>2)</sup>	9=8/7
EBITDA, of which • Refining	1 1,701 1,328	709 -55	3 584 216	5=3/2 -18% n/a	6=3/1 -66% -84%	7 3,193 1,713	8 1,293 <sup>2)</sup> 161	9=8/7 -60% -91%

Restated based on new segment classification valid as of 1Q09 33 1)

Minor counting discrepancy between segments and total due to rounding issues

### **DISCLAIMER**

- The following types of statements:
- Projections of revenues, income, earnings per share, capital expenditures, dividends, capital structure or other financial items:
- Statements of plans or objectives for future operations;
- Expectations or plans of future economic performance; and
- Statements of assumptions underlying the foregoing types of statements
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